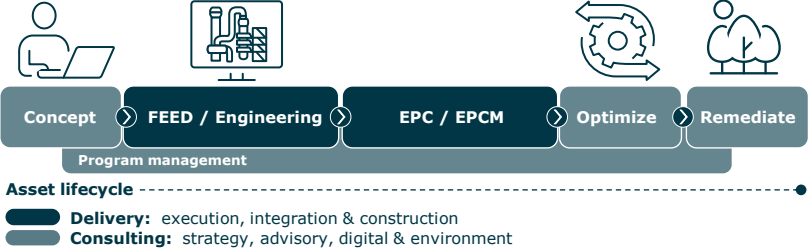


Worley is an **industry leader** of energy, chemicals and resources experts.

We're globally diversified across sectors and end markets



We support a world in transition with end-to-end capability across the life cycle of our customers' assets



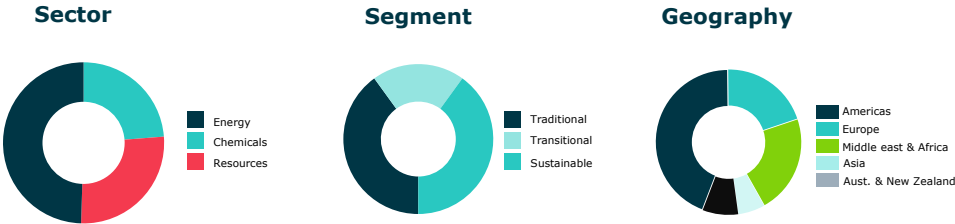
By the numbers¹

\$12b+
Aggregated revenue

45k+
Workforce

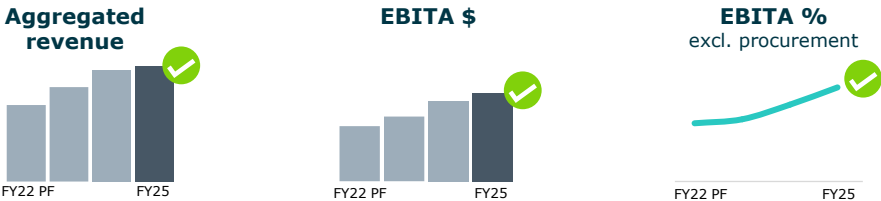
44
Countries

Our diversity makes us resilient¹



At Worley, our resilience is underpinned by the diversification of our business — across sectors, geographies, and the full asset life cycle. We operate in energy, chemicals and resources markets, balancing exposure to traditional, transitional and sustainable projects. This breadth allows us to adapt to shifting demand, respond to global trends, and deliver consistent performance through market cycles.

We've consistently delivered^{1,2}



Worley has a proven track record of performance, even through periods of global uncertainty. We consistently meet our financial commitments, have strengthened margins, and maintained disciplined capital and cost management. By focusing on execution and leveraging our global scale, we continue to deliver reliable outcomes across traditional, transitional and sustainable markets.

Our growth aligns with global macro trends



Worley's growth is aligned to long-term global forces that are transforming the energy, chemicals and resources sectors. Customers are responding to rising expectations for security, affordability and sustainability — navigating the energy transition, decarbonizing heavy industry, and securing critical materials. With global reach and end-to-end capability across the lifecycle of their assets, Worley is helping them meet these challenges and capture new opportunities.

Notes:
1 – Metrics shown reflect FY2025 results, annualised aggregated revenue, comparatives denoted (PF) are proforma adjusted to exclude the North American Turnaround and Maintenance business.
2 – Please see Worley's broker toolkit, available at: www.worley.com/en/investor-relations